



CAMBRIDGESHIRE
& PETERBOROUGH
FIRE AUTHORITY
Working together to improve community safety

2007/08 SERVICE IMPROVEMENT PLAN

Integrated Risk Management Plan

[Draft for approval FEB 2007]

Introduction

We are pleased to present this 2007/08 Service Improvement Plan for the Cambridgeshire and Peterborough Fire Authority in support of our Integrated Risk Management Plan (IRMP).

The plan outlines what we intend to do in the year starting April 2007 to improve the way in which we provide fire and rescue services to you, in order to improve your safety at home, at work and as you go about your everyday lives.

In 2004, we undertook an extensive review of the communities we serve, in order to identify where we should prioritise our activities. In this and future years, we intend to use that review as the basis for our annual plans.

This year we have 15 proposals included in the plan. Some of these are areas that have been previously reviewed and we now propose to implement recommendations. Others are new areas we feel we need to review as they may offer opportunities to improve our service.

Our communities are regularly changing and it is important that we continuously review the service we provide to ensure our resources are in the right places across the county to have the greatest impact on reducing risk.

Any recommendations that come out of the reviews will be included in future Service Improvement Plans and will undergo full consultation.

We have also included an overview of the things we said we were going to do in previous years, and how we have progressed with those individual activities.

Please take the time to read this action plan and let us know if you think we are doing the right things for you.

Mac McGuire
Chairman - Cambridgeshire and Peterborough Fire Authority

Tom Carroll
Chief Fire Officer - Cambridgeshire Fire and Rescue Service

Options for Change

Improving the service that we provide is about saving lives and reducing injuries. In the majority of cases this can be achieved by utilising our existing resources in a more effective and efficient way and minimising the amount of time we spend doing things that do not provide any safety benefit.

All of the options that are proposed in this plan will have a positive effect on people's lives in Cambridgeshire and Peterborough by: -

- Improving the availability of firefighting teams
- Improving the speed of response to fires and other emergencies
- Improving the level of fire safety compliance
- Improving the level of fire safety awareness

This is in direct support of our vision to:-

“Be a key contributor to community safety by proactively identifying risks and taking positive action to save lives, protect people and safeguard the environment.”

Some of the options for change will be areas in which we wish to conduct further research, whereas others will be changes in working practices that we intend to implement based on research that has already taken place.

The service we provide is measured against national and local performance indicators. All of the options for change will have been identified as having a positive impact on those performance measures. By undertaking an annual review of our community risk assessment and comparing our performance against those performance measures, we can identify areas where additional effort is required.

Risk assessment is a complex process. In order to fully understand the environment in which we operate we combine data from a number of different sources:

- The Fire Service Emergency Cover toolkit provided by central Government;
- Our own fire call data;
- Data collected during fire safety inspections and home fire safety checks;
- Data about commercial premises from the Valuation Office
- Data from the Census Office

This data is analysed to give us a good picture of the type of hazards in the area we cover and the people who may be at risk from those hazards. Whilst we use updated information on a regular basis to fine tune our activities, we need to produce annual plans to adopt a structured strategic approach to improvement.

What we intend to do in 2007/08

In 2007/08 we intend to:

1. Prioritise our statutory fire safety inspection work in order to support our enforcement role under the Regulatory Reform (Fire Safety) Order 2005
2. Ensure that our fire safety awareness programme is directed at those persons that are most at risk
3. Introduce combined aerial and pumping appliances at Stanground and Cambridge Fire Stations
4. Improve the type of equipment that we provide to rescue people from road traffic collisions
5. Review the use of fire crews at an incident after the initial emergency phase has passed
6. Review the timing of training sessions for retained firefighters
7. Review the current provision of the Service's rescue capability
8. Ensure that rest arrangements for firefighters undertaking night shifts do not have a detrimental effect on operational response times
9. Review the use of the shift system utilised at St.Neots, Ely and Wisbech Fire Stations to ensure that optimum use is made of firefighters' time
10. Review the options for providing a more cost effective operational response from the Burwell and Swaffham Bulbeck Fire Stations
11. Provide an improved response from the Peterborough Volunteer Fire Brigade site
12. Review options for a more effective operational response for Gamlingay
13. Build a new community safety station at Cambourne, and resource according to risk
14. Plan for a new community safety station at Northstowe.
15. Review the effectiveness of our current response to calls generated by automatic fire detection equipment

As we undertake reviews we learn more about our community. With this improved awareness combined with the experiences of similar activities carried out in other Fire Authority areas and the professional judgement of senior officers within Cambridgeshire Fire and Rescue Service, it is our opinion that the implementation of the proposals outlined above will improve the safety from fire for all residents of Cambridgeshire and Peterborough.

A full outline of the proposals above can be found at the end of this document.

What have we done so far?

In 2004/05 we: -

- Undertook a review of the use of turntable ladders. The review resulted in recommendations for revised crewing arrangements which were taken forward to the following financial year and implemented
- Developed a consultation agreement with Local Authority Building Control departments in order to ensure safer use of all new and refurbished premises
- Established a protocol for a targeted fire safety inspection programme to validate risk assessments by employers in commercial premises, and began the development of a database to assist in this task
- Analysed the effect that false alarms from automatic fire detection systems have on operational availability and carried forward recommendations to adopt a national registration scheme that was implemented the following financial year
- Undertook a review of our non-statutory calls to identify types of incidents that could better be provided by another agency or the private sector

In 2005/06 we:-

- Improved the quality of fire risk data available to District Managers so that community fire safety activity could be better targeted at those most at risk
- Recruited three community safety officers and a community fire safety advisor and introduced a programme of Home Fire Safety Checks in the 12 wards in the county having the highest incidence of dwelling fires
- Refocused existing community safety officers to target their efforts towards those most at risk
- Developed the Fire Service Emergency Cover toolkit to further integrate it with our own fire data
- In conjunction with MAGPAS, commenced work to place automatic heart defibrillators on key fire engines
- Expanded our existing Arson Task Force to provide a local arson task force in each district
- Worked with Local Authorities and developers to promote the use of automatic fire sprinklers. This work resulted in Peterborough City Council installing sprinklers in all new and refurbished schools
- Introduced alternate crewing of turntable ladders with rescue vehicles at Peterborough and Cambridge realising annual savings of over £600k (used to fund the three extra community safety officers and to purchase state of the art cutting gear for a number of our fire engines).
- Reviewed the opportunity for overtime and flexible crewing arrangements with representative bodies. This work resulted in recommendations which were carried forward and implemented the following financial year
- Engaged with building occupiers to encourage better maintenance of lifts. Protocols for charging for lift rescues were carried forward to the following financial year and implemented

- Referred people locked out of their homes to locksmiths in order to increase the availability of fire engines for emergency work
- Began work with East Anglian Ambulance Trust to identify better ways to deal with very large patients. This work is still ongoing
- Undertook a review of our response to water related incidents
- Provided enhanced rescue equipment for use at road traffic collisions on key fire engines
- Built on our existing fire cadet scheme to extend it to encourage disadvantaged or excluded young people
- Began exploratory work towards the sharing of resources with other Fire and Rescue Authorities in Eastern England.

During 2006/07 we are in the process of:-

- Reviewing our resource allocation and operational response
- Providing additional funding to increase fire safety activity by redirecting funds saved as a result of improved operational effectiveness
- Undertaking a review of the provision of fire hydrants
- Reviewing the suitability of compressed air foam systems
- Reviewing the provision of bulk fire fighting foam
- Reviewing the techniques that we use for evaluating the effectiveness of community fire safety activity

As these reviews are completed they will form action items that will be incorporated into future Service Improvement Plans.

Proposal: 2007/1	
Task:	
<p>Prioritise our statutory fire safety inspection work in order to support our enforcement role under the Regulatory Reform (Fire Safety) Order 2005.</p>	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Following the introduction of the Regulatory Reform (Fire Safety) Order 2005, a significant number of premises have come into the scope of the Fire Authority's enforcement regime.</p> <p>Many of these premises, such as hostels and houses of multiple occupation, offer a higher than average potential for injury and death as a result of fire. In 2007/08 we will introduce a programme of inspection for these higher risk premises.</p>	
Implementation costs:	
<p>Implementation costs are negligible as this is a diversion of resources away from other lower risk premises inspections.</p>	
Savings accrued:	
<p>Societal savings should be accrued as a result of lower usage of other essential emergency and health services following a reduction in fires in these types of property.</p>	
Implementation Date:	
<p>The implementation date will be determined by the requirements of the project planning cycle.</p>	

Proposal: 2007/2	
Task:	
Ensure that our fire safety awareness programme is directed at those persons that are most at risk.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Many of our community fire safety activities are aimed at children and young people, and this utilises the majority of our time.</p> <p>Our research has indicated that older people are more at risk than young people in fire. We want to redeploy some of our existing resources into providing a greater awareness of fire safety to older people.</p> <p>Whilst we recognise the value of educating the young and embedding safety messages, we must acknowledge that other areas of the population are at risk and respond to their educational needs accordingly.</p>	
Implementation costs:	
Implementation costs are negligible because we will redirect some of our existing resources to this project.	
Savings accrued:	
Societal savings should be accrued as a result of lower usage of other essential emergency and health services following a reduction in fires in properties occupied by older people.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/3	
Task:	
Introduce combined aerial and pumping appliances at Peterborough and Cambridge.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Advances in technology now make combined appliances possible and affordable.</p> <p>The Work at Height Regulations place responsibility on the Fire Authority to make provision for working at height safely. Although the Authority currently utilises two turntable ladders to assist in this respect, primary crewing these appliances is not cost beneficial. Providing both capabilities in one appliance ensures that a safe working platform for work at height is available in Peterborough and Cambridge where the majority of our taller buildings are.</p>	
Implementation costs:	
<p>The cost of providing these appliances is c. £475K each. Additional crewing levels will cost another £200k per annum, although work relating to the way in which we provide crews for appliances may offset this cost.</p>	
Savings accrued:	
<p>Savings of around £100k per annum will be accrued because of changes that will arise from vehicle cascade arrangements.</p> <p>Additional savings may be accrued dependant upon the outcome of proposal 2007/7</p>	
Implementation Date:	
<p>The implementation date will be determined by the requirements of the project planning cycle.</p>	

Proposal: 2007/4	
Task:	
<p>Improve the type of equipment that we provide to rescue people from road traffic collisions.</p>	
Objective:	
<p>To improve our Community Road Safety Performance</p> <p>In particular:</p> <ul style="list-style-type: none"> • To reduce the number of occasions when extrication by the Fire and Rescue Service is required • To increase the number of occasions when the equipment and resources mobilised by the Fire and Rescue Service are sufficient to conclude the incident satisfactorily. <p>These measures have been collected for the first time in 2006-07 and targets for improvement have not yet been established.</p>	
Rationale:	
<p>Ensuring that people are rescued quickly from road traffic collisions greatly enhances their chances of making an early recovery.</p> <p>Last year we provided better quality hydraulic rescue equipment on some front line fire engines. We want to further increase the type of rescue equipment that fire engines carry, and extend the provision of that equipment to more fire engines.</p>	
Implementation costs:	
<p>The cost of providing enhanced rescue capability is approx £10k per fire engine.</p>	
Savings accrued:	
<p>Societal savings should be accrued as a result of lower usage of health services if we are able to rescue people from road traffic collisions more rapidly.</p>	
Implementation Date:	
<p>The implementation date will be determined by the requirements of the project planning cycle.</p>	

Proposal: 2007/5	
Task:	
Review the use of fire crews at an incident after the initial emergency phase has passed.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>After the emergency phase of an incident has passed we often have to stay at that incident in order to ensure that the scene remains safe.</p> <p>We want to reduce the effect of this activity on our operational availability, ensuring that fire engines and crews are available for other emergencies quicker than they are now.</p>	
Implementation costs:	
The cost of this review is assessed at £10k	
Savings accrued:	
Savings accrued are not yet known. These will be established by the review. It is possible that any savings made will be non cashable benefits in improved service provision.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/6	
Task:	
Review the timing of training sessions for retained firefighters.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 1-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Retained firefighters traditionally train for two hours per week from 7pm - 9pm. It has been custom and practice for stations in the same area to train on the same night of the week.</p> <p>During these training sessions, turnout times for fire engines from those stations are typically four minutes quicker than at other times.</p> <p>By making changes to the timing of training sessions we would be able to ensure a faster speed of response from those stations.</p>	
Implementation costs:	
Nil cost	
Savings accrued:	
Societal savings should be accrued as a result of speedier response to fires in the area. As a result there will be a reduction in the number of deaths and injuries as a result of fire.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/7	
Task:	
Review the current provision of the Service's rescue capability.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Rescue vehicles are currently provided at Peterborough, Huntingdon and Cambridge. On many occasions the equipment from these vehicles is not used at the incident because we have provided better equipment on front line fire engines and it is important that firefighters attending an incident are fully equipped, for the majority of occasions, to deal with the incident without calling for extra support.</p> <p>We also want to see if we can use our existing resources to provide a better, specially trained rescue capability to deal with unusual and more complex incidents.</p>	
Implementation costs:	
Nil cost	
Savings accrued:	
Non cashable savings in enhanced rescue capability.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/8	
Task:	
Ensure that rest arrangements for firefighters undertaking night shifts do not have a detrimental effect on operational response times.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Research carried out as part of last year's IRMP identified that operational mobilisation times between 1am and 6am were on average 34% greater than at other times. The Fire Authority believes this is because firefighters are permitted to sleep during rest periods on night shifts.</p> <p>In order to further improve operational response times the Fire Authority wishes to implement rest arrangements for firefighters that do not impact on mobilisation times.</p>	
Implementation costs:	
Nil cost	
Savings accrued:	
Non cashable savings in enhanced operational response.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/9	
Task:	
Review of the shift system utilised at St. Neots, Ely and Wisbech Fire Stations.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Firefighters at the stations above work day shifts only from 0800 - 1730 hrs, with additional time being provided on standby from home.</p> <p>Our operational research has identified that those shifts do not match the operational profile of the stations involved.</p> <p>We want to introduce a more flexible, demand led rostering system that will provide an on duty operational response crew at the times of the day when our data indicates that they are most likely to be needed.</p>	
Implementation costs:	
Nil cost	
Savings accrued:	
Non cashable savings in enhanced operational response.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/10	
Task:	
Review the options for providing a more cost effective operational response from Burwell and Swaffham Bulbeck Fire Stations.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Burwell and Swaffham Bulbeck Fire Stations are less than three and a half miles apart. They serve a population of 7,960, over 6,000 of which reside in Burwell. The risk and levels of activity are low.</p> <p>The cost of providing operational response in this area is in excess of the mean for the population density and the risk level. Whilst the need to maintain fire cover is acknowledged, we wish to explore the impact of operating from a single location.</p>	
Implementation costs:	
Implementation costs are expected to be neutral due to the sale and cessation of upkeep of at least one of the sites.	
Savings accrued:	
TBA as part of project plan.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/11	
Task:	
Provide an improved response from the Peterborough Volunteer Fire Brigade (PVFB) site.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Research undertaken as part of last year's IRMP identified that the second appliance at PVFB was only available for 3% of the year.</p> <p>Peterborough is one of the busiest operational areas in Cambridgeshire and Peterborough. The busiest part of Peterborough is adjacent to the PVFB Fire Station. The safety of Peterborough residents could be significantly improved if response times from the volunteer station were improved, and the station was allocated a ground. The Fire Authority wishes to see an improved operational response from the PVFB site.</p>	
Implementation costs:	
Dependant upon chosen option.	
Savings accrued:	
Non cashable savings in enhanced operational response.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/12	
Task:	
Review options for providing a more effective operational response for Gamlingay.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Gamlingay Fire Station is in close proximity to Sandy and Potton Fire Stations, which are in Bedfordshire, and serves a population of 4,900 people.</p> <p>The Fire Services National Framework encourages Fire Authorities to consider areas where duplication of resources is not effective. Gamlingay is one such station, with Potton only two and a half miles away and Sandy just over five miles away.</p> <p>The Fire Authority needs to review its current use of Gamlingay Fire Station, taking account of levels of activity and risk, and the need for resilience across the Cambridgeshire area.</p>	
Implementation costs:	
Nil cost	
Savings accrued:	
TBA when project scope is known.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/13	
Task:	
Build a new community safety station at Cambourne, and resource according to risk.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Cambridgeshire continues to be one of the fastest growing areas in Europe, resulting in large scale development across the county. Migration on this scale means that from time to time we need to consider whether our current facilities and resources are in the right location to deliver an effective preventative and operational response to the public.</p> <p>Expansion at Cambourne has reached the trigger point for the provision of a community safety station. The Fire Authority now wishes to build this facility and resource the completed building according to risk.</p>	
Implementation costs:	
TBA when project scope is known	
Savings accrued:	
TBA when project scope is known.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/14	
Task:	
Plan for a new community safety station at Northstowe, subject to satisfactory Section 106 agreements being reached, to take into account the changing demographic profile of Cambridgeshire.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fire by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the eleven-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fire by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Cambridgeshire continues to be one of the fastest growing areas in Europe, resulting in large scale development across the County. Migration on this scale means that from time to time we need to consider whether our current facilities and resources are in the right location to deliver an effective preventative and operational response to the public.</p> <p>The planned development at Northstowe means that we must review our current resources to determine whether or not they will meet our needs at Northstowe over the longer term.</p>	
Implementation costs:	
TBA when project scope is known.	
Savings accrued:	
TBA when project scope is known.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	

Proposal: 2007/15	
Task:	
Review the effectiveness of our current response to calls generated by automatic fire detection equipment.	
Objective:	
<p>To improve our Community Fire Safety Performance to achieve stated targets</p> <ul style="list-style-type: none"> • By 2010, reduce the number of deaths as a result of accidental dwellings fires by 20% and the number of deliberate fires by 10%. • To reduce the number of accidental fire-related deaths in the home by 20% averaged over the 11-year period to 31 March 2010. • To ensure that the fatality rate in Cambridgeshire and Peterborough, from accidental fires in the home, is no more than 1.25 times the national average by 31 March 2010. • To achieve a 10% reduction in deliberate fires by 31 March 2010 from the 2001/02 baseline. 	
Rationale:	
<p>Calls generated by automatic fire detection equipment account for a large proportion of our workload. Only a handful of these calls turn out to be fires, and an even smaller proportion requires any operational intervention by the Fire and Rescue Service. This detracts from our urgent operational readiness, community safety promotion activities and training.</p> <p>We would like to review whether our existing call reduction strategies are effective, and whether our operational response to such calls reflects the risk, both to members of the public and operational firefighters.</p>	
Implementation costs:	
TBA when project scope is known.	
Savings accrued:	
TBA when project scope is known.	
Implementation Date:	
The implementation date will be determined by the requirements of the project planning cycle.	